

**Northern Tasmanian Municipal Organisation  
(NTMO) Recreation Committee:  
Regional Recreation Planning Project 2000  
our Future Game Plans**

**Report No. 8 – STRATEGIC RECREATION  
PLAN FOR NORTHERN TASMANIA**

‘Enhancing our quality of life through  
improved planning for recreation’

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Prepared for  
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<p>The Executive Officer NTMO Recreation Committee 46 Lamont Street Invermay, Tasmania, 7248</p>
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Incorporating partnership activities between Launceston City Council and the Tasmanian Office of Sport and Recreation and fostering regional approaches to sport and recreation planning and management through working together with regional councils including Break O Day, Dorset, Flinders, George Town, Northern Midlands, Meander Valley and West Tamar.

### **ACKNOWLEDGEMENTS**

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## Section 1 – Executive Summary

The ‘Northern Regional Recreation Plan 2000 – Future Game Plans’ provides the Northern Tasmanian region’s stakeholders in recreation and sport with a blueprint for planning and managing the regional development of the recreation, sport and fitness industry well into the 21<sup>st</sup> Century.

Future Game Plans consists of 8 reports that collectively provide what is arguably the most significant resource base and planning framework available to the industry at a regional level anywhere in Australia.

The Strategic Recreation Plan for Northern Tasmania provides over 200 strategies and sub-strategies which can be implemented progressively and will lead to better planned and higher quality initiatives, including participation programs, economic development programs, improved facilities, and partnership approaches.

Many of the strategies that have been identified as having a high priority have already begun to be implemented.

The vision, principles, and objectives of Future Game Plans provide the foundation and guidance for appropriate servicing and resourcing in support of the endeavours of industry members.

With the Future Game Plans reports delivered, the attention of the industry must turn to ensuring that implementation is successful. This can only be achieved through the continuation of a committed approach from Local and State Government in partnership through the Northern Tasmanian Municipal Organisation (NTMO), or an agreed alternate body, including:

- a) Continuing the proper resourcing of the full-time Executive Officer position and other identified projects.
- b) Continuing to support the operation of the NTMO Recreation Committee that provides crucial direction to the industry.
- c) Conducting regular reviews to ensure the Future Game Plans remain meaningful to the industry.

The Future Game Plans reports are presented to the NTMO and it is recommended that Future Game Plans be endorsed and presented to the industry as a draft for further comment from the community and industry stakeholders prior to formal endorsement and implementation.

## Section 2 – Introduction to the Regional Sport and Recreation Industry Study

### ***Regional Recreation Planning in Northern Tasmania***

The need for a Regional Recreation Plan was first identified during the Launceston City Council Search Conference in 1998. The community based stakeholder group for recreation identified the lack of a unified and regional approach to planning as a major impediment to improving recreation and sport in Northern Tasmania.

Subsequently, the partnership agreement between the State of Tasmania and the Launceston City Council formalised the need to progress the project as soon as possible and provided State and Council funding commitments.

The Launceston City Council, with the Office of Sport and Recreation has gained the support of all 8 Northern Tasmanian Councils who have joined a Recreation Committee to progress the 'Regional Recreation Planning Project 2000 - Future Game Plans'.

The project is timely originating at a crucial juncture in the history of recreation and sport in Tasmania and Australia.

### ***NTMO Recreation Committee***

The NTMO Recreation Committee was established in December 1999. The 'Northern Regional Recreation Planning Project – 2000' formally commenced with the secondment of an Executive Officer / Project Manager (from the Office of Sport and Recreation) to the Recreation Committee, based at Launceston City Council, in February 2000. Some important dates have included:

- 15 March Launch of the Project on 15 March 2000 as 'Future Game Plans'
- 1 July Employment of the Executive Officer by Launceston City Council on behalf of the NTMO and in partnership with the State of Tasmania.
- 17 August Recommendation to NTMO to adopt the Future Game Plans Reports.
- 25 August Presentation of Future Game Plans Reports as 'draft for comment'.

The NTMO Recreation Committee members include:

- Partner local government authorities (General Managers and / or officers).
- The Office of Sport and Recreation Regional Senior Consultant.
- The Executive Officer

The NTMO Recreation Committee has consulted widely in developing the Future Game Plans. The following approaches and outcomes have been developed as a result of the various researches, consultations, analysis and assessment undertaken.

## Section 2 – Introduction to the Regional Sport and Recreation Industry Study

### *The Northern Regional Recreation Planning Project 2000*

The 'Future Game Plans' overall project goal states that the Recreation Committee of the Northern Tasmanian Municipal Organisation will consult the recreation and sport industry and then endorse for implementation a recreation planning framework. In seeking to establish a recreation planning framework the objectives of the overall project were:

- To adopt a planned approach to recreation industry development.
- To improve the viability of the recreation industry.
- To improve cooperation in facility and infrastructure provision and maintenance.
- To facilitate increased community participation through improving recreation opportunities. (and)
- To identify and pursue increased funding opportunities, and
- To achieve a common vision through working and communicating together cooperatively.

The individual projects within the overall project were to be produced in a relatively short period of around six months within overlapping phases. Phase One was to produce two reports; one as a review of regional recreation planning from 1980 to 1999 and the other as an analysis of recreation participation and demographics in Northern Tasmania. Phase Two was to produce three reports; one as a regional recreation facilities inventory, the second as a data base of organisations and events and the third as this industry study report based on an economic analysis of the regional sport and recreation market. Phase Three was to produce two more reports; one to identify issues, needs, demands and make an assessment of these and the other as recreation planning and policy guidelines. Phase Four was to bring together the findings of these seven reports and provide a strategic recreation plan for Northern Tasmania.

The key outcome of the overall project was to be a composite of the eight reports and was expected to deliver a recreation planning framework for Northern Tasmania underpinned by:

- quality information,
- assessments of regional sport and recreation needs,
- guidance for the development of relevant systems and policies,
- strategies for marketing opportunities and facility provision,
- opportunities for better management of infrastructure, facilities and services,
- links to existing plans and strategies and
- the identification of a regional context.

## Section 2 – Introduction to the Regional Sport and Recreation Industry Study

This final outcome is anticipated to follow the industry study and may include provision of a draft for community comment prior to formal endorsement by the NTMO Recreation Committee.

### ***Future Game Plans Deliverables***

*The 'Northern Regional Recreation Planning Project 2000 – Future Game Plans' has delivered 8 Reports for the industry:*

- Report 1 - Review of Regional Recreation Planning – 1980 – 1999.
- Report 2 - Recreation Participation / Demographics in Northern Tasmania.
- Report 3 - Regional Recreation Facilities Inventory.
- Report 4 - Organisation / Event Opportunity Database for Sport and Recreation.
- Report 5 - Economics of Regional Sport and Recreation Markets.
- Report 6 - Issues, Needs, Demands & Analysis / Assessment Paper.
- Report 7 - Recreation Planning & Policy Guidelines.
- Report 8 - Strategic Recreation Plan for Northern Tasmania.

### ***Research & Consultation***

*In developing the 8 reports a wide variety of research and consultation methods were adopted:*

- **Report 1 – Review:** Identified 45 recreation planning reports and reviewed 24 reports. Identified 34 strategies that were regionally significant and still relevant in the current planning context.
- **Report 2 – Participation:** Survey undertaken in November 1999. Sampled 1600 persons in 'Urban Tamar'. Telephone survey with 35 questions collected data from 1365 'participants'.
- **Report 3 – Facilities Inventory:** Survey collection of data from all owners / operators of facilities which are at least regionally significant. 15 'built' facilities and 13 'open space' facilities have been identified in the region.
- **Report 4 – Databases:** Have been created and collection and updating of data has been largely completed for the Organisational Database with over 500 entries currently. Event Database and Event Opportunities Database have been created and data collection has commenced. Existing data sources are being combined and updated to create the regional database resources.
- **Report 5 – Economics:** Data collected from Sport and Recreation providers through a survey with 52 questions. A total of 202 surveys were completed by mail and phone, with 15 of these not wishing to participate.

## Section 2 – Introduction to the Regional Sport and Recreation Industry Study

- **Report 6 – Issues Assessment:** Over 450 needs / issues were identified for consideration in the Future Game Plans following the conduct of 6 Focus Groups. Over 600 community and commercial organisations and the general public were invited, with 74 participants attending. As well, over 40 written submissions and key stakeholder interviews were received / completed.
- **Report 7 – Guidelines:** Over 55 best practice and policy information documents from around Australia identified and categorised in a Resource Kit, including resources on facility planning, risk management, and a 'Regional Significance Classification System.
- **Report 8 – Strategy:** Over 200 strategies and sub-strategies identified and prioritised. Also, research has enabled completion of a schedule of 'Identified Facility Funding Requirements for Northern Tasmania for next 10 years', and totalling nominally around \$75 million of new and recurrent expenditure on development and maintenance.

### ***Availability of the Future Game Plans Reports***

The Future Game Plans reports will be made available from Local Councils, the Office of Sport and Recreation, and the State Library.

All Northern Tasmanian recreation and sport industry organisations and the general public will have access to an information brochure which outlines the key findings in Future Game Plans.

## Section 3 – Strategic Recreation Plan

### *Introduction to Report No.8*

The Strategic Recreation Plan follows a conventional reporting style and includes an environmental analysis and identification of key challenges facing the sport and recreation industry. A vision statement is part of a guiding framework that also includes principles, objectives and performance indicators.

The largest part of the report includes the Regional Significance Classification System that has been applied in respect of the strategies and sub-strategies which have been developed for implementation by the industry.

### *The Social and Economic Environment*

Sport and recreation has seen constant change in the last 25 years in Australia as government and commercial interests have become more heavily involved in delivery, funding and promoting what is for many Australians our favourite pastime.

During this period major trends which have changed forever the way that we think about physical activity through sport and recreation, include:

Amateurism	→	Professionalism
Volunteerism	→	Managerialism
Team	→	Individualism
State Sport	→	National Sport
Natural Performance	→	High tech Performance
Live Sport	→	Televised Sport

The broader societal change has also seen many influences changing what is now recognised as more than just a weekend pursuit. Sport and recreation is now an important service and manufacturing industry that is significantly larger than more traditional areas of the economy.

- Significant changes in respective roles of governments, demographic make-up of society, economic fortunes and technological revolution.
- Leisure (sport, recreation and fitness) predicted to be a major growth industry of the 21<sup>st</sup> century.
- Globalisation of leisure industry leading to significant growth in sport and recreation tourism.
- Examples of changes in the industry: more indoor ball sports, sport that is relatively quick and cheap, rise of 'free range activities', environmental sport, less aerobic sport (as the population ages), growth of multi-use venues, growth of global sport and recreation and the role of multi-media, the growth of the corporate side of the industry and the changing role of the structured / traditional industry.

The changes of the past 25 years suggests that the 21<sup>st</sup> Century will be equally dynamic. Further trends we can expect to emerge or become more pronounced and which will create challenges for the industry include:

- Influence of elite sport events such as the Sydney Olympic Games.
- Community verses commercial delivery of sport and recreation
- Management change in sport and recreation
- Inter-relationship between recreation and sport industry and government
- Less public funding at all levels
- New commercial pressures and opportunities

## Section 3 – Strategic Recreation Plan

- Pressure on recreation and sport's community base and infrastructure
- Growing expectations for service and performance
- Increasing growth of sport entertainment
- Increased competition amongst leisure service providers for consumers (participants and spectators)
- High technology advances in television will ensure that for many, sport is a lounge room experience.
- Increased cohesion and co-ordination of the recreation and sport industry.
- 'Grass roots' recreation and sport will remain fundamental to the success of the recreation and sport systems.
- The longstanding role of local government in support of recreation and sport within communities will remain paramount.

### ***Regional Needs, Issues and Demands***

Important regional considerations include:

- Well developed facilities with on-going management, maintenance and programming appear to be the major barriers to maintaining high usage and quality.
- Need for more emphasis on open space and trail development to ensure that opportunities for unstructured activity are enhanced.

Further analysis is required during implementation phase of Future Game Plans.

### ***The Challenges***

Along the continuum from grass roots participation to elite sport development the recreation and sport industry stakeholders are faced with challenges that are dawning for the 21<sup>st</sup> Century. For the many organisations and individuals who make up the industry the appropriateness of their response to these challenges will determine their fate:

- Enhancing the Management and Planning Capabilities of Industry Delivery Agencies
- High Quality Integrated Support Programs & Facilities
- On-going Improvement in Industry Performance
- Encourage more People to become Industry Participants / Supporters
- Diversify and Increase the Industry Resource Base
- Information and Research Management
- Improving the internal efficiency and effectiveness of the Key Stakeholders in the Industry

## Section 3 – Strategic Recreation Plan

### ***Vision***

*The regional recreation vision is simply:*

*‘To bring the Northern Tasmanian regional community together to focus on strategic approaches to recreation planning, development, management and provision and which will enhance our quality of life.’*

### ***Principles***

*Principles that underpin the development of the Regional Recreation Plan include:*

1. Equity in access to recreation and sport opportunities for all Northern Tasmanians, regardless of socio-economic status, race, age or gender, ability or geographic location.
2. Lifelong involvement in recreation and sport.
3. Enjoyment, satisfaction and inherent individual benefits from the recreation and sport experience, including physical, psychological and health.
4. Maximise the benefits to the regional community derived from the provision of recreation and sport, including social and economic, while minimising any negative impacts on the environment.
5. Encouraging sustainable diversity and choice of recreation and sport activities.
6. Provision of best quality facilities, services, programs and experiences.
7. Developing safe recreation and sport opportunities and environments whilst allowing for personal challenge.
8. Adopting best practice and continuous improvement in planning and managing the provision of recreation and sport within the region.
9. Co-operating to achieve partnerships between communities, recreation and sport industry stakeholders, local councils and State and Federal Governments for the provision of recreation and sport.

### ***Directions for the Region - Objectives***

*Six long-term objectives have been established to guide the collective efforts of the industry, community and government in developing recreation and sport in Northern Tasmania. They are:*

- Objective 1 - Achieving planned recreation & sport development
- Objective 2 - Increasing the viability of the recreation and sport industry
- Objective 3 - Ensuring recreation and sport facility and infrastructure provision and maintenance
- Objective 4 - Increasing community participation in physical activity
- Objective 5 - Increasing funding opportunities for the recreation and sport industry
- Objective 6 - Achieving a common recreational vision in Northern Tasmania

## Section 3 – Strategic Recreation Plan

### ***Directions for the Region - Performance Indicators***

*The level of achievement of the objectives will be measured by the extent to which:*

- Development of the sport and recreation industry is progressed through a planned approach, as contained in strategic, operational, business and facility plans.
- Initiatives, such as Active Australia, which are aimed at enhancing the organisational and management competency of organisations involved in the delivery of sport and recreation are developed and implemented.
- Opportunities to participate in recreation and sport are improved for all people in the community and more equitable access is provided for special needs groups, leading to an increase in participation.
- Local Councils and recreation and sport stakeholders are better informed about opportunities and issues related to participation resulting from the implementation of promotional, public education and communication strategies.
- The number of paid employees and industry organisations providing employment and the number of volunteers and their contributions in hours increases.
- The sport and recreation industry grows in economic terms, including increasing expenditure on recreation and sport services and products.
- Sufficient funding to meet the communities needs in respect of sport and recreation development is raised.
- Strategic partnerships are established between Local Councils and other major recreation and sport industry stakeholders, providing an increased quality and range of participation and development opportunities.

## Section 3 – Strategic Recreation Plan

### ***Key Finding 1 – Regional Significance Classification System***

The NTMO Recreation Committee has determined that a key requirement of the industry in the new strategic environment is the need to be able to identify and apply scarce resources to 'regionally significant' projects based upon a rationale process of identification, classification, prioritisation and servicing.

The Recreation Committee has subsequently developed a "Regional Significance Classification System". It is believed to be the first of its kind in Australia. The system provides the following:

#### **Definition of Region:**

- The 'Northern Tasmanian Recreation Region' can be defined geographically and includes the 8 municipalities who are members of the NTMO Recreation Committee including: Break O Day, Dorset, Flinders, George Town, Launceston, Meander Valley, Northern Midlands, West Tamar. When the municipalities are considered together the boundary of the region can be established.

#### **Definition of the Regional Significance Classification System:**

- A system for classifying and coding active recreation projects in respect of their significance in the regional context and their priority for implementation based on their importance to the region determined by the predominance of a number of agreed measures, including available resources and existing commitment levels.

#### **Primary Assessment Criteria for consideration as regionally significant:**

1. The proposal must be consistent with the NTMO Recreation Committee definitions of region and recreation.
2. The proposal must have a catchment, or have a future potential catchment, of stakeholders / participants / spectators from across at least 7 of the 8 municipalities in the Northern Tasmanian region.
3. Where the proposal relates to the more remote Flinders and North-east sub-regions the secondary criteria must be satisfied.

#### **Secondary Assessment Criteria for prioritisation are:**

4. The proposal must achieve one or more of the NTMO Recreation Committee objectives and be consistent with the policies and strategies of the NTMO Recreation Committee.
5. The project must be supported by relevant regional, state and or national organisations.
6. The project, or major parts thereof, can be completed within the Future Game Plans planning period.
7. The project must address a demonstrated need based on participation research.
8. The project demonstrates it has made maximum use of available State, Federal and commercial and community funding and where appropriate sets prices and fees to accurately reflect true financial costs.

## Section 3 – Strategic Recreation Plan

9. The project is consistent with accepted recreation planning, policy and management principles.
10. The number of direct participants must be significant.
11. The number of spectators, where relevant, must be significant.
12. The project can host a variety of recreation or sport opportunities.
13. The project may have intrinsic values, which make it unique.
14. The economic or tourist impact may be significant.
15. The project may have a positive development, conservation, cultural, social, or heritage impact.
16. The project may have a high level of sporting competition.
17. The aesthetic appeal may be significant.

### Establishing Priority Projects and Timeframes for Assistance:

Each project is assessed using the following matrixes.

<b><i>Priority Rating Matrix</i></b>	
<b>Priority Rating</b>	<b>No. of Secondary Criteria Met</b>
High	4 – 9
Moderate	1 – 9
Low	0 – 9

<b><i>Timeframe for Assistance Matrix</i></b>	
<b>Assistance Timeframe Rating (based on resources and existing commitments)</b>	<b>Years</b>
1	Can be assisted within 1 year
2	Can be assisted within 3 years
3	Can be assisted within 10 years

### Servicing Regionally Significant Projects:

It is proposed that the following four strategies be maintained or adopted to ensure projects of regional significance, which are prioritised be adequately serviced.

- **Strategy 1** – NTMO Recreation Committee to maintain an Executive Officer to assist implement regionally significant projects derived from Future Game Plans.
- **Strategy 2** – The respective local councils continue to support projects of regional significance, which fall within their jurisdiction.
- **Strategy 3** – The Office of Sport and Recreation (OSR) will continue to perform a regional role in strategic support of the recreation and sport industry.
- **Strategy 4** – The NTMO Recreation Committee and the OSR to establish a service agreement to ensure that all projects which are regionally significant receive some level of governmental support.

### Appendix 3:

The complete Regional Significance Classification System policy document is provided as an appendix in this report.

## Section 3 – Strategic Recreation Plan

*There are 25 strategies to achieve planned development:*

	<b>Strategies &amp; Sub-strategies</b>	<b>Priority</b>	<b>Commence within:</b>
<b>1.1</b>	<b>On-going development of Local Recreation Plans, including:</b>		
1.1.1	Development of Local Recreation Plans for the Launceston, George Town, West Tamar municipalities.	High	1 year
1.1.2	Undertaking a review of the Local Recreation Plan for the Northern Midlands municipality.	High	3 years
1.1.3	Development of proposals for Local Recreation Plans for the Dorset and Flinders municipalities.	Moderate	3 years
<b>1.2</b>	<b>Facilitating the on-going development of Regional Open Space and Trail Planning and Management., including:</b>		
1.2.1	Development of a Regional Multi-use Trails Network Strategy Plan and subsequent incorporation and assistance to the development of a Statewide Multi-use Trails Network.	High	1 year
1.2.2	Assist the Parks and Wildlife Service and Launceston City Council to develop an integrated Trevallyn Recreation Reserve Management Plan and Gorge Management Plan.	High	1 year
1.2.3	Utilise a modified Recreation Opportunity Spectrum approach to identify recreation opportunities and develop strategies to increase participation in outdoor recreation settings including trails and open space.	High	1 year
1.2.4	Facilitate and support integrated policy development and planning throughout Northern Tasmania for the improved access, provision, development, maintenance and conservation of public open space, including inland rivers, waterways and lakes, amongst key jurisdictional partners and the community.	Moderate	3 years
<b>1.3</b>	<b>Facilitating the on-going development of Sport / Recreation specific Regional Planning, including:</b>		
1.3.1	Facilitate the development of a Regional Strategic Plan for junior and senior soccer in Northern Tasmania, including establishing the medium to long-term facility needs at Ogilvie Park.	High	1 year
1.3.2	Facilitate the development of a Regional Strategic Plan for junior and senior equestrian sports in Northern Tasmania, including establishing regional facility needs.	High	1 year
1.3.3	Facilitate the development of a Regional Strategic Plan for junior and senior rowing in Northern Tasmania, including establishing regional facility needs.	High	1 year
1.3.4	Facilitate the development of a Regional Strategic Plan for netball in Northern Tasmania, including establishing regional facility needs.	High	3 years
1.3.5	Facilitate the development of a Regional Strategic Plan for basketball, badminton and table tennis in Northern Tasmania, including establishing the medium and long-term regional facility needs at Elphin Sports Centre.	High	3 years
1.3.6	Facilitate the development of a Regional Strategic Plan for vigoro in Northern Tasmania, including establishing regional facility needs.	Moderate	3 years
1.3.7	Facilitate the development of a Regional Strategic Plan for water skiing in Northern Tasmania, including establishing an international standard course on the North Esk at Inveresk.	Moderate	3 years
1.3.8	Facilitate regional planning to achieve better management of rock climbing and abseiling opportunities.	Moderate	3 years
<b>1.4</b>	<b>Integrating planning with the work of State and Regional organisations that have a stake in the recreation and sport industry, including:</b>		
1.4.1	The NTMO Recreation Committee will encourage the State Government to develop a state-planning framework for recreation.	Moderate	3 years
1.4.2	Development of partnership agreements with Peak and State Sport and Recreation Organisations for the co-operative development of the industry in Northern Tasmania.	Moderate	10 years

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1.5	<b>Assisting sport and recreation industry stakeholders to implement planning in a systematic in conjunction with the Office of Sport and Recreation, including:</b>		
1.5.1	The NTMO Recreation Committee and Office of Sport and Recreation will establish a 'service agreement' to ensure that no sport and recreation stakeholders are unable to obtain assistance to develop and implement plans.	High	1 year
1.5.2	Assist the Break O Day community to implement their Local Recreation Plan.	High	10 years
1.5.3	Assist the Meander Valley community to implement their Local Recreation Plan.	High	10 years

### **Key Partners:**

- Local Councils in Northern Tasmania
- Office of Sport & Recreation
- Peak, State and Regional Sport and Recreation Organisations
- Marine and Safety Tasmania
- Parks and Wildlife Service (DPIWE)

## Section 3 – Strategic Recreation Plan

*There are 25 strategies to increase the viability of the industry:*

	Strategies & Sub-Strategies	Priority	Commence within
<b>2.1</b>	<b>Assisting the development of Regional Facilities which lead to Industry Development, including:</b>		
2.1.1	Establish feasibility and develop a Northern Tasmanian Sports House for use by sport and recreation organisations, including commercial providers, as an administration, training and operational base.	High	1 year
2.1.2	Assist Football Tasmania to establish a Tasmanian Football Hall of Fame at York Park.	Moderate	1 year
2.1.3	Assist sport and recreation organisations to establish their State and Peak bodies at a Sports House in Northern Tasmania.	Moderate	3 years
2.1.4	Establish feasibility and develop the Tasmanian Sports History Museum in Northern Tasmania to be sited with the Tasmanian Sporting Hall of Fame.	Moderate	3 years
<b>2.2</b>	<b>Marketing for Industry Development, including:</b>		
2.2.1	Establish a “ <i>Sport Tourism Group</i> ” with the support of regional marketing and event stakeholders, including Local Councils, State Government and the University of Tasmania, and with the aim of marketing the region and infrastructure to external sport and recreation industry stakeholders and attract active recreation and sporting events to the region and including the following strategies: a) Prepare and implement an Event Development and Marketing Plan. b) Build partnerships with existing stakeholders to increase knowledge and skills in sports tourism. c) Provide guidance to the NTMO Recreation Committee in the delivery of education, advisory and co-ordination services, including assisting develop feasibility of major events, bid documentation and presentations, and liaison with existing stakeholders in regional event marketing and assisting them identify, develop and value add to recreation / sport event opportunities as appropriate. d) Developing linkages between sport and recreation industry and relevant cultural experiences through improved marketing, such as the proposed Tasmanian Sport Museum, multi-use trails and Extreme games for youth and multi-purpose facilities / venues in the region, human scale activity, community sport and recreation at quality lower cost facilities / venues, elite sport and recreation in region and winter outdoor experiences.	High	1 year
<b>2.3</b>	<b>Attracting &amp; Developing Significant Recreation and Sport Events to the Region, including:</b>		
2.3.1	Assisting stakeholders to initiate and conduct a ‘Celtic Fest 2002’ proposed for York Park / Inveresk in conjunction with the Australian Highland Dancing Championships (ie cultural and highland games mix, and may include International Rules game).	High	1 year
2.3.2	Development of an ‘Event Opportunities Database’ and a promotional strategy designed to increase community interest in event development and distribute information to regional stakeholders who may collaborate to attract the events.	High	1 year
2.3.3	Assisting staff and students at University of Tasmania (Launceston) to undertake feasibility study to conduct University Games.	High	3 years
2.3.4	Development of feasible bids, with the assistance of the Tasmanian Convention Bureau, for industry conference opportunities to be conducted in Northern Tasmania, including – Australian Society of Sports Historians (2003); Sports Management Association of Australia and New Zealand (2002 or 2004), Trails and Tracks Conference (2002) and Parks and Leisure Conference (2002 or 2003).	High	3 years

## Section 3 – Strategic Recreation Plan

2.3.5	Encouragement and assistance to State Government to investigate the opportunities arising from the 2006 Commonwealth Games in Melbourne.	Moderate	3 years
2.3.6	Assisting stakeholders in the development and co-ordination of state, national and international championships, new major events and value add to existing events of a cultural nature, including feasibility, bid and event planning and presentation, risk management, implementation and review and evaluation.	Moderate	10 years
<b>2.4</b>	<b>Assisting the provision of quality Education, Training, Coaching and Support Services for Industry Development, including:</b>		
2.4.1	Supporting the Tasmanian Institute of Sport's continued provision of elite sport programs at the Silverdome complex in Northern Tasmania.	High	10 years
2.4.2	Facilitating increased opportunities for sport and recreation industry students to come to Northern Tasmania by: <ul style="list-style-type: none"> <li>a) Supporting the University of Tasmania's continued provision of teaching and research opportunities through the Centre for Human Movement at the Launceston Campus for tertiary students from throughout Tasmania in Exercise and Sport Science, Sports Management, and Health and Physical Education Teaching.</li> <li>b) Assisting the continued improvement of programs at the University of Tasmania's Centre for Human Movement by providing an industry representative to the Course Advisory Committee.</li> <li>c) Assisting the Centre for Human Movement to review the Sport Management stream of the Bachelor of Human Movement Degree Course to incorporate a program stream in 'outdoor recreation management' as a core component.</li> <li>d) Supporting the Launceston College, Newstead College and Institute of TAFE to continue to provide education and training opportunities.</li> <li>e) Provide and facilitate the provision of 'work placement' opportunities for secondary and tertiary level industry students in the Local and State Government network.</li> </ul>	High	10 years
2.4.3	Establish feasibility of forming strategic alliances with multi-media and information technology companies, national and state sport organisations and education and training providers to develop digital sport development products, including education, training and coaching.	Low	10 years
<b>2.5</b>	<b>Measuring the Economic Impact of the Sport and Recreation Industry, including:</b>		
2.5.1	Providing industry stakeholders with assistance to measure economic impact (returns), as compared to financial return, from industry events, through the acquisition and adoption of recognised measuring devices.	Moderate	3 years
2.5.2	Providing industry assistance to access regional participation and economic research data and sponsoring and encouraging applications for further research funding from Federal, State and Local Government and corporate and educational organisations.	Moderate	3 years
2.5.3	Continue to conduct industry specific economic research every 5 years to establish the current and on-going viability and legitimacy of the regional sport and recreation industry.	Moderate	10 years
<b>2.6</b>	<b>Adopting original research findings, recommendations and broad strategies provided in the 'Economics of Regional Sport and Recreation Markets' report, including:</b>		
2.6.1	Developing a detailed regional sport and recreation industry development strategy and planned initiatives in partnership with industry stakeholders, and which may include: <ul style="list-style-type: none"> <li>a) Assisting the industry to conduct membership drives to lift the participant, member and volunteer base of many organisations due to the proportionately low membership in some sectors of the industry.</li> <li>b) Assisting 'at risk' and interested industry members to consolidate and amalgamate certain sports and recreations due to declining populations in some sectors of the industry and the potential for pooling resources.</li> <li>c) Collaborating with retailers to encourage the mutual benefits of joint</li> </ul>	High	1 year

## Section 3 – Strategic Recreation Plan

	wholesaling, networking with clubs and associations to create community newsletters, encourage sponsorship, assist fund raising, enhance promotional campaigns and establish partnerships between local government and small businesses and their associations. d) Collaborating with business to explore opportunities for innovative service and product developments.		
2.6.2	Encouraging the Office of Sport and Recreation to adopt a statewide system for tracking and measuring sport and recreation industry development to demonstrate regional leadership and to facilitate identification of appropriate support and assistance from the State and Federal Governments within their regional and industry development policies and associated funding initiatives.	Moderate	3 years
2.6.3	Adopting a committed professional approach by identifying the human and technical resources, the budget and a realistic time frame required to consolidate partnerships between government and industry necessary for establishing and implementing a regional sport and recreation industry development strategy.	Moderate	3 years

### **Key Partners:**

- NTMO Recreation Committee
- Local Councils in Northern Tasmania
- Office of Sport and Recreation
- Peak, State and Regional Sport and Recreation Organisations
- University of Tasmania's Centre for Human Movement
- Tasmanian Institute of Sport
- Launceston College
- Newstead College
- Launceston Institute of TAFE

## Section 3 – Strategic Recreation Plan

***There are 66 strategies to ensure facility and infrastructure provision and maintenance:***

	Strategies & Sub-Strategies	Priority	Commence within
<b>3.1</b>	<b>Implementing Regional Facility Policies and Strategies, including:</b>		
3.1.1	Ensuring all tiers of government work together with the community and industry stakeholders to reduce facility duplication.	High	1 year
3.1.2	Facilitating the preparation of detailed feasibility studies for all proposed new regional facility developments.	High	1 year
3.1.3	Developing and distributing a set of 'Regional Facility Planning Principles' which will form the basis for considering all new facilities or applications for support of new facilities under the auspices of the NTMO Recreation Committee.	High	1 year
3.1.4	Assisting negotiate the level of government funding (Commonwealth, State and Local) for regional facilities on a case by case basis, taking account of level of compliance with the 'Regional Facility Planning Principles' and giving consideration to the principles guiding maximising achievement of an appropriate funding mix, including: a) Publicly accessible facility with few or no restrictions. b) Higher standard facilities and preferably multiple use. c) Crown land or land owned by community organisations. d) Agreement between Local Councils on regional priorities.	High	1 year
3.1.5	Encouraging the rationale location and concentration of 'regional' facilities based on a hierarchy of provision, area specialisation and allowing for progressive rationalisation of regional facilities that provide limited benefits to the community. The hierarchy to include: Local Facilities, District / Regional Facilities and State / National / International Facilities.	High	1 year
3.1.6	Encouraging a regional approach to greater community access to sport and recreation facilities at schools, where this will not create a subsidised and anti-competitive environment impacting adversely on commercial providers of sport and recreation, and assisting the Education Department, Local Councils and the regional community to establish partnerships, policies, guidelines for management and maintenance and insurance measures.	High	3 years
3.1.7	On-going assessment of community sport and recreation needs as a basis for all future decisions on regional facility development priorities and locations. This should include: a) monitoring use and capacity. b) monitoring changes in population demographics and assessing the implications to facility, program and service provision. c) monitoring changes in sport and recreation demands. d) using the Regional Facility Planning Principles to assessing further new development proposals not identified in regional needs study.	High	10 years
3.1.8	Encouraging Local Councils to review the provisions of their Planning Schemes to ensure the objectives of Future Game Plans are consistent with the zoning and planning controls and taking account of crown and others jurisdictions over land	High	10 years
3.1.9	Adopting a regional strategy in respect of children's playgrounds by: a) Developing regional guidelines for playground planning and development. b) As part of their local recreation planning, encouraging all Local Councils to conduct a review of playgrounds focusing on location, usage and design. c) Assisting development and implementation of a region wide strategy to upgrade and expand or rationalise playground provision where required.	Moderate	3 years

## Section 3 – Strategic Recreation Plan

3.1.10	Maximising the multi-purpose use of existing regional facilities and assisting reviews of each major regional facility to identify usage patterns, capacity, users, potential scope for further multi-purpose use and strategies to achieve.	Moderate	3 years
3.1.11	Encouraging partnership between Local Councils, the Education Department, University of Tasmania and other sport and recreation organisations and local communities to develop new recreation and sport facilities in collaboration.	Moderate	3 years
3.1.12	Establishing and maintaining high quality regional facilities, to conduct activities, events and competitions, and which retain expenditure on recreation and sport activities by residents, and attract expenditure on recreation and sport activities by visitors to the region	Moderate	10 years
3.1.13	Encouraging and assisting existing community recreation and sport providers, such as the YMCA, PCYC and Launceston College, to establish feasibility of providing further clustered recreational opportunities in the urban centre of Launceston where young people from throughout the region congregate for education, employment, training and social reasons.	Low	3 years
3.1.14	Provision of a greater share of State facilities in regional areas, particularly Northern Tasmania.	Low	10 years
<b>3.2</b>	<b>Achieving greater levels of Regional Facility Funding, including:</b>		
3.2.1	Encouraging Federal, State and Local Governments to make available more funding for sport and recreation facilities and infrastructure.	High	10 years
3.2.2	Assisting the development and submission of applications for funding, in respect of approved regional facility proposals, to the State Government under the 'Facility and Open Space Grant Program' or similar programs offered by the State.	High	10 years
3.2.3	Assisting the development and submission of applications for funding, in respect of approved regional facility proposals, to the Local and Federal Governments in respect of facility funding opportunities.	High	10 years
3.2.4	Obtaining the support of the State Government to attract federal funding assistance for recreation and sport developments.	Moderate	10 years
3.2.5	Assisting the development and submission of applications for funding, in respect of approved regional facility proposals, to National and State Sporting Organisations.	Moderate	10 years
3.2.6	Assisting the development and submission of applications, in respect of approved regional facility proposals, for donations under the Australian Sports Foundation and Tasmanian Community Foundation programs.	Moderate	10 years
<b>3.3</b>	<b>Developing New Regional Facilities, including:</b>		
3.3.1	Assisting stakeholders to further establish and manage multi purpose and multi use facilities for equestrian sports at senior and junior levels at the Trevallyn Equestrian Centre.	High	1 year
3.3.2	Assisting the further development of the local bike and multi-purpose trails in Launceston which will form part of the 'Regional Network of Multi-Use Trails'.	High	1 year
3.3.3	Continuing the development of a regional network of multi-purpose 'Skate Park' facilities suitable for skateboarding, rollerblading and biking and established in central areas of readily accessible and safe public open space and ensuring the scale of development reflects potential usage and costs.	High	3 years
<b>3.4</b>	<b>Establishing Feasibility and Strategies for New Regional Facilities, including:</b>		
3.4.1	Providing assistance to the regional rowing stakeholders to undertake a feasibility study for a multi-user / multi-purpose Northern Rowing Centre facility on the Tamar/ North-Esk at William Hart Dock for rowing, canoeing, kayaking and other water based sport / recreational activities and which provides guides to financing, planning, management and sustainable programming and maintenance.	High	1 year

## Section 3 – Strategic Recreation Plan

3.4.2	Completion and implementation of a strategy to develop and market a 'Northern Tasmanian Regional Multi-use Recreation Trails Network' which will achieve recreation participant and tourist 'icon' status.	High	1 year
3.4.3	Advising and assisting Launceston City Council, in partnership with the State Government, to complete financial planning processes, identification of potential funding sources, strategies, and alternative funding models including private sector involvement that could be used to fund the development of a 'Northern Regional Indoor Aquatic Centre'.	High	1 year
3.4.4	Encourage the establishment of multiple recreation opportunities, such as gymnasium, fitness, physiotherapy, commercial etc, at the new 'Northern Regional Indoor Aquatic Centre' in line with recognised best practice in Australia and internationally.	High	1 year
3.4.5	Assist Local Councils to develop a regional perspective when considering developing or redeveloping 'Aquatic Facilities' in key population centres, including: a) Establish 'Aquatic Facility' policy principles, such as minimal impact on viability of 'Northern Regional Indoor Aquatic Centre', and which are consistent with the 'Regional Facility Planning Principles' b) Develop a simple model with easily tested criteria for determining feasibility of smaller facilities in key population centres. c) To encourage partnerships with existing providers of aquatic centres. d) To support facilities in major rural centres where feasible and in accordance with regional policy for aquatic facilities.	High	1 year
3.4.6	Assisting Local Councils to develop and implement a region wide strategy for the provision of 'Skate Park' facilities.	High	10 years
3.4.7	Establish the feasibility of selling the Mowbray Indoor Pool to the University of Tasmania for use by the Centre for Human Movement for teaching purposes, student use and with continued community access if sustainable.	Moderate	1 year
3.4.8	Establishing the feasibility and siting of a regional centre for Vigoro and assist sport stakeholders to develop appropriate plans to ensure appropriate infrastructure is available to cater for the needs of the participants.	Moderate	1 year
3.4.9	Providing assistance to water skiing sport stakeholders to establish the feasibility of developing a national standard water skiing course on the North Esk near Inveresk and develop appropriate plans to ensure appropriate infrastructure is available to cater for the needs of the participants and spectators.	Moderate	1 year
3.4.10	Establishing the feasibility and siting of a 'Community Built Playground', consistent with the 'Leatherman Approach' to playground development as a pilot program for the region with consideration given to the following siting suggestions: a) Located near the Northern Regional Indoor Aquatic Centre. b) Located near another major regional site to compliment the attraction of both facilities.	Moderate	3 years
3.4.11	Providing assistance to regional netball stakeholders to undertake a feasibility study to provide an indoor court to international standard.	Moderate	3 years
3.4.12	Establishing the feasibility and a strategy for the further development of youth friendly unstructured activity facilities in the region, such as half court basketball rings, and taking into consideration the following: a) Youth Policy Framework developed by the Bureau of Youth Affairs. b) Commitment by youth, service organisations and the community to provide partnership support for the development and maintenance of facilities.	Moderate	3 years
3.4.13	Providing assistance to Launceston College to undertake feasibility study regarding the proposed expansion of the College Sport Centre and the Regional Academy of Sport Education & Recreation.	Low	3 years

## Section 3 – Strategic Recreation Plan

<b>3.5</b>	<b>Maintenance and Re-development of Regional Facilities, including:</b>		
3.5.1	Assisting Launceston City Council to continue the re-development of York Park to a multi-purpose / multi-user venue.	High	3 years
3.5.2	Assisting in the maintenance of the Elphin Sports Centre in Launceston as a facility suitable for national level competition.	High	3 years
3.5.3	Where feasible, assisting motor sport stakeholders to re-establish Symmons Plains Raceway to an appropriate standard.	Moderate	1 year
3.5.4	Assist Launceston City Council to establish the feasibility of continued maintenance of the NTCA Grounds to the same standards.	Moderate	3 years
3.5.5	Assisting Local Councils to identify innovative ways to maintain Skate Park facilities.	Moderate	10 years
3.5.6	Assisting Dorset Council to continue strategic re-development of multi-purpose sport centre at Scottsdale.	Low	3 years
3.5.7	Assisting the redevelopment of the dojo facility at Launceston PCYC.	Low	10 years
<b>3.6</b>	<b>Improving Regional Facility Infrastructure, including:</b>		
3.6.1	Conduct a region wide disability access audit of regional and local facilities, with assistance of TasRAD and all local councils and State Government and their Government Business Enterprises, and develop a funding and implementation strategy to upgrade facilities that require improved access for people with disabilities. Note: Policy framework is largely established under the DDA Act 1992.	High	3 years
3.6.2	Conducting a region wide audit of existing bike racks and end of ride facilities and needs study for cyclists and develop a funding and implementation strategy, which integrates with State Bicycle Committee strategies aimed at increasing safe provision of cycling opportunities.	Moderate	3 years
3.6.3	Establishing the feasibility and a strategy for a 'Northern Tasmanian Recreation and Sport Sign Program' for sport and recreation facilities, parks and reserves owned by Local Councils and taking into consideration the following: a) Tasmanian Visitor Information System of signage, mapping and information provision as developed by Tourism Tasmania and Transport Tasmania. b) Development of unique logos and an appropriate legend for the region, which may be derived from marketing planning for attracting events. c) Active Australia branding	Moderate	10 years
<b>3.7</b>	<b>Improving Regional Facility Management, including:</b>		
3.7.1	Investigating with State Government, Launceston City Council and the community the most appropriate ownership arrangement for Elphin Sport Centre and negotiate funding to address immediate maintenance requirements and the undertaking of a feasibility study regarding redevelopment to meet current and future needs.	High	1 year
3.7.2	In conjunction with the owner, initiating a review of the current management practices at the Elphin Sports Centre in Launceston to investigate the feasibility of either: a) Direct management by the owner. b) Continuation of the 'variation' direct management arrangement now in place through a management committee. c) Contracting a facility manager. d) Leasing the facility to a suitable commercial facility manager.	High	1 year
3.7.3	Facilitating stakeholders at Elphin Sports Centre (ESC) to achieve a greater sense of stewardship by the specific sports so as to improve the long-term sustainable use and maintenance of the facilities, including: a) Establishing the ESC new stadium as the 'home' of the Launceston Tornadoes and Launceston Tigers elite basketball teams and the 'home' of basketball in northern Tasmania. b) Establishing the ESC old stadium as the major regional centre for badminton and table tennis competition.	High	1 year

## Section 3 – Strategic Recreation Plan

3.7.4	Assisting the Office of Sport and Recreation to research best practice and develop a multi-purpose / multi - user 'Sport Club' model which can be utilised in a pilot project to guide the managers of large facilities in recreation and sport hubs.	High	3 years
3.7.5	Facilitating the establishment of a 'Northern Tasmanian Regional Facility Managers Group' that meets, or communicates, on a regular basis to consider issues, exchange information, consider mutually beneficial actions, ideas for meeting user needs, co-operative marketing efforts, develop innovative programming strategies and review options for future funding.	Moderate	1 year
3.7.6	Encouraging and assisting the development of Master Plans for key regional sport and recreation areas / facility hubs within Northern Tasmania.	Moderate	3 years
3.7.7	Encouraging and assisting regional sporting / recreation clubs / associations and organisations and management groups to develop Business Management and Strategy Plans for the regional facilities they use.	Moderate	3 years
3.7.8	Advising and supporting implementation of Master Plans for facility hubs where they already exist, eg Scottsdale and Hadspen.	Moderate	10 years
<b>3.8</b>	<b>Marketing Regional Facilities and Infrastructure, including:</b>		
3.8.1	Conducting a public education and promotional campaign, which coincides with regional event and facilities marketing, to better inform internal and external industry stakeholders of the quality and range of recreational and sport facilities and opportunities afforded by them in Northern Tasmania.	High	3 years
3.8.2	Assist regional facility managers to design and implement an on-going program of site user surveying to provide base-line and recurrent data on activities, usage levels and origin of visitors.	Moderate	3 years
3.8.3	Investigating the feasibility of Local Councils and State Government assisting selected regional indoor facilities to participate in the CERM Performance Indicators Studies that would then provide performance data benchmarked against other venues from throughout Australia.	Moderate	3 years
3.8.4	Assisting the development of stronger relationships between Indoor Facility Managers to ensure that facilities are being marketed and utilised fully.	Low	10 years
<b>3.9</b>	<b>Establishing sustainable Facility Pricing, including:</b>		
3.9.1	Develop regional facility pricing principles that take account of community service obligations and true financial costs, and encourage all Local Councils and Government Business Enterprises to adopt these.	Moderate	1 year

### **Key Partners:**

- Bureau of Youth Affairs
- NTMO Recreation Committee
- Local Councils in Northern Tasmania
- Peak, State and Regional Sport and Recreation Organisations
- Facility Management Organisations
- University of Tasmania's Centre for Human Movement
- Tasmanian Institute of Sport
- TasRAD
- Tourism Tasmania
- Transport Tasmania

## Section 3 – Strategic Recreation Plan

<b><i>There are 50 strategies to increase participation:</i></b>			
	<b>Strategies &amp; Sub-Strategies</b>	<b>Priority</b>	<b>Commence within</b>
<b>4.1</b>	<b>Implementation of Targeted Strategies, including:</b>		
4.1.1	Facilitating the work of industry stakeholders who are promoting and marketing the desirable attributes of active participation to young people.	High	1 year
4.1.2	Assisting Local Councils and youth and community stakeholders, and by working in partnership with Tasmanian Skate Committee, in respect of the development of a consistent approach to management of 'street skating' across the region in light of new transportation / road laws.	High	1 year
4.1.3	Assisting Local Councils and youth and community stakeholders in respect of the development of safety guidelines, laws and programs to ensure safe movement to and from Skate Park facilities throughout the region.	High	1 year
4.1.4	Initiating the development of a regional strategy, in partnership with key stakeholder groups, to increase safe participation at 'Skate Parks', and other youth spaces, in respect of skating, scootering, and recreational transportation amongst targeted population groups, in particular girls / women.	High	1 year
4.1.5	Encouraging Local Councils to provide improved subsidies to support carers for people with a disability to allow them entry to public pools without additional cost.	High	1 year
4.1.6	<p>Adopting original research findings, recommendations and broad strategies provided in Report entitled "Participation In Regional Sport And Recreation: Viewing, Assessing, Comparing &amp; Projecting Data Related to Marketing Participation in Northern Tasmanian", including:</p> <ul style="list-style-type: none"> <li>a) Establishing an appropriate sport and recreation development strategy with planned initiatives.</li> <li>b) With appropriate professional support and in consultation with stakeholders, develop a sport and recreation participation marketing and promotion strategy.</li> <li>c) Working in partnership with the State and Federal Governments to fund the participation marketing and initiatives.</li> <li>d) Committing to a professional approach by way of identifying the resources, budget and time frame required to implement a participation marketing and promotion strategy and associated monitoring program.</li> <li>e) Monitoring through appropriate methods that include a participation survey that measures participation levels and trends in various activities, reviews state and national participation and tourism data sets, reviews research on and feedback forms from participants in various indoor and outdoor activities and reviews progress with actions in the plan and then reports the results to the NTMO with recommendations for future action.</li> </ul> <p>Strategies should include</p> <ul style="list-style-type: none"> <li>f) Targeting four identifiable markets with growth potential, whilst taking account of local area differences, would help to more effectively utilise the resources that exist within the region.</li> <li>g) Target marketing should include working with local stakeholders, providers and active participants, communicating clear promotional messages that encourage people (non participants in particular) to make firm decisions to participate.</li> <li>h) This would enhance the profile of particular sports and recreations and reach non participants and visitors to the region.</li> <li>i) The proposed markets are defined as the: budget participation market, the social participation market, the sport and recreation provider market and the outdoor recreation market.</li> </ul>	High	1 year

## Section 3 – Strategic Recreation Plan

4.1.7	Assisting the industry and community to increase focus on participation for older adults--retirees by: a) Providing professional retirement planning advisory services and assistance in accessing appropriate leisure and therapeutic recreation services so as to encourage local investment as older people move into retirement villages etc. and seek access to alternative forms of recreation. b) Providing a sport and recreation planning and funding advisory service to organisations / developers providing retirement and support services for older adults to ensure that planning for leisure and recreation services is integral in new developments and redevelopment projects.	High	3 years
4.1.8	Investigating, in conjunction with stakeholders, the issues surrounding transport and access barriers and assistance for all and Establishing the feasibility of providing transport within the region so as to improve access to sports and recreation facilities and programs by disadvantaged groups or those with limited mobility options, including: a) youth b) unemployed c) older people d) people with disabilities.	High	3 years
4.1.9	Encouraging and assisting the industry to improve accessibility of sport and recreation services for special needs groups by working in partnership with sport and recreation advocacy groups in Northern Tasmania to ensure they have a greater focus on sport and recreation services.	High	3 years
4.1.10	Assisting the State Government and peak, state and regional sport and recreation organisations to implement the physical activity elements of the Tasmanian Plan for Positive Ageing 2000-2005, including: a) Work with deliverers of sport and recreation services to develop information on access to current activities available to older adults. b) Encourage sport and recreation organisations to provide services for older adults c) Develop partnerships with state and local government and community organisations which emphasis the creation of sport and recreation opportunities for older adults	High	3 years
4.1.11	Encouraging and assisting the industry to improving access to sport and recreation services for parents by facilitating childcare for parents/guardians.	High	10 years
4.1.12	Where established in Local Recreation Planning and subsequently employed, supporting Local Council's Youth and Recreation Officers to review the considerable research into youth needs and into understanding the reasons for youth dropping out of sport and recreation in the region.	Moderate	1 year
4.1.13	Assisting and advising the Northern High Schools Sports Association (NHSSA) to develop policies and programs to ensure a more equitable opportunity for students at district high schools that wish to participate in rostered sport. The strategy to include: a) Commitment to a greater sharing of the travel burden amongst all participating schools; b) Establish a travel equalisation scheme; c) Assist schools or NHSSA to identify funding opportunities so as to reduce the travel costs associated with participating in the rosters. d) To be incorporated into broader planning which considers firstly, Transport, and secondly, Rural / Isolated Communities.	Moderate	1 year
4.1.14	Providing support to youth at risk to participate in affordable unstructured activities such as fishing, skating, casual football / basketball, and receive coaching, access to equipment, and transport to venues.	Moderate	3 years
4.1.15	Supporting specifically the Tasmanian Sport & Recreation Association for People with a Disability's project which aims to increase participation of young people with a disability in sport and recreation and generally other regional groups supporting people with disabilities and consistent with Regional and State strategies.	Moderate	3 years

## Section 3 – Strategic Recreation Plan

4.1.16	Assisting TasRAD and industry stakeholders to establish the feasibility of improving and better managing access to existing swimming pools for people with disabilities so as to improve their access to aquatic recreation and sport.	Moderate	3 years
4.1.17	Assisting TasRAD to establish and implement regional transport strategies for people with disabilities which: a) Increases wheelchair accessible private transport in country areas. b) Increases wheelchair accessible public transport. c) Increases access to public transport during major times of sport and recreational activity. d) To be incorporated into broader planning which considers firstly, Transport, and secondly, Rural / Isolated Communities.	Moderate	3 years
<b>4.2</b>	<b>Increased Representation in State Initiatives, including</b>		
4.2.1	Nominating the NTMO Recreation Committee Chairperson to represent Northern Tasmania at the Premier's Physical Activity Council.	High	1 year
<b>4.3</b>	<b>Provision of Industry Education and Training, including</b>		
4.3.1	Assisting the Community Leaders Project conducted by the Esk Education District, Meander Valley Council and Office of Sport and Recreation and which will provide training for young people to develop skills to assist sport and recreation organisations develop and implement programs for the community, improve volunteer numbers and develop their skills and knowledge, providing training and recognition.	High	1 year
4.3.2	Assisting the establishment and programming of the Tasmanian Sport and Recreation Skill Centre – Northern Annexe at OSR Regional Office and which will deliver sport and recreation training courses for paid and volunteer workers in Northern Tasmania, and achieving objectives such as: a) Enhancing the professionalism, enthusiasm and interest in improving the potential of many services and organisations to widen the customer/participant base. b) Improving the planning needed to compete for and obtain external funding and invest in facility improvements. c) Provision of 'customer focussed' training to help improve the range and quality of services provided to participants, members and customers.	High	1 year
4.3.4	Assisting the industry, Local Councils and Skill Centre to provide access to training in Risk Management for all organisations, facility managers and event managers.	High	1 year
<b>4.4</b>	<b>Improved Resources in the Region, including</b>		
4.4.1	Assisting Local Councils to establish and adopt appropriate strategic approaches, through Local Recreation planning, to better service recreation in their region and communities, including: a) Maximising existing resources to achieve recreation goals. b) Providing existing staff with development programs to improve their delivery of recreation outcomes. c) Appointing Recreation / Youth Officers at all Local Councils to implement local recreation plans and assist the piloting of different approaches at Meander Valley Council and Northern Midlands Council in 2000 – 2003.	High	1 year
4.4.3	Assist Local Councils and Office of Sport and Recreation to provide and maintain the best practice 'Local Government Resource Kit' so that it is accessible for all stakeholders in the sport and recreation industry.	High	1 year
4.4.4	Assisting Local Councils to provide access to resources on Risk Management for all organisations, facility managers and event managers, including the provision of the 'A Sporting Chance' publication.	High	1 year

## Section 3 – Strategic Recreation Plan

4.4.5	Encouraging and assisting the Tasmanian State Schools Sports Council's program aimed at encouraging sport and recreation activity for rural primary school children and which will encourage the sustainable development of sport in rural areas by linking schools and rural organisations as well as providing the necessary training to leaders.	High	1 year
4.4.2	Assisting Northern Midlands Council, with support from the Office of Sport and Recreation, to continue the 'Youth Activities Project' that was piloted in 1999 and which may serve as a model for other Local Councils to adopt.	High	3 years
<b>4.5</b>	<b>Helping to build the Active Australia Program, including:</b>		
4.5.1	Encouraging and assisting all Northern Tasmanian sport and recreation providers to undertake accreditation as an Active Australia provider and adopt the Active Australia principles.  This may include establishing feasibility of developing a Regional Communities Active Australia Pilot Program to enable Local Councils to undertake education / information initiatives which: a) Promote physical activity and Active Australia provider status. b) Provide Information Sessions and Seminars on planning and development. c) Information on award schemes, funding programs. d) Provide analysis and ideas from participation and economic research. e) Promote the development of partnerships between Local Councils and sport and recreation clubs.	High	1 year
4.5.2	Encouraging all Northern Tasmanian schools to register as a member of the Active Australia Schools network and adopt the Active Australia principles.	High	1 year
4.5.3	Nominating the NTMO Recreation Committee for special membership of the Active Australia Local Government Network so as to remain informed of Active Australia initiatives and best practice.	High	1 year
4.5.4	Requiring all Northern Region Local Councils to maintain membership of the Active Australia Local Government Network and adopt the Active Australia principles.	High	1 year
<b>4.6</b>	<b>Supporting Participation Partnerships &amp; Events, including:</b>		
4.6.1	Assisting Local Councils to conduct Active Australia Day participation projects across Northern Tasmania on an annual basis.	High	1 year
4.6.2	Supporting a community and government partnership with North-Esk Landcare to initiate a 'Three Rivers Walk' as part of the Tamar River Festival or Active Australia Day, including: Stage 1 – North Esk along Ribbon of Blue to Royal Park Stage 2 - 3 walks starting from Ribbon of Blue, Lake Trevallyn and Tamar Island to converge on Royal Park	High	1 year
4.6.3	Developing partnership opportunities with key organisations who can provide or facilitate the provision of participation events either stand alone or in conjunction with existing events, including: a) Womensport / Skating b) Tasmanian Athletic League / Active Australia Running / Walking participation program / c) Orienteering Tasmania – Street – O d) State Bike Committee / Community Bike Rides e) Just Walk It / Community walking program f) Recreation/ Leisure and Marine Expo at Inveresk	High	10 years
<b>4.7</b>	<b>Supporting Volunteers, including:</b>		

## Section 3 – Strategic Recreation Plan

4.7.1	Assisting Peak, State and Regional sport and recreation organisations and Volunteering Tasmania to develop strategies to retain and increase the numbers of volunteers, including: a) Establishing a register of sport and recreation volunteers. b) Establish specific sporting volunteer clubs. c) Increased support from Office of Sport and Recreation. d) Promotion and recognition during International Year of the Volunteer 2001. e) Providing greater access to training and education programs.	High	3 years
4.7.2	Supporting implementation of strategies derived from the National Training Packages for Sport and Outdoor Recreation and which are due to be available to the industry in late 2000.	High	3 years
4.7.3	Assisting Local Councils, and other industry-training stakeholders, to provide on-going development opportunities for volunteers participating in regional committees involved in managing sport, recreation and facilities.	High	3 years
4.7.4	Supporting and assisting Registered Training Providers to provide education and training assistance to the industry in Northern Tasmania in conjunction with the Tasmanian Sport and Recreation Skill Centre.	Moderate	3 years
4.7.5	Encouraging and assisting research, development and implementation of club development approaches to sustainable volunteer and sport and recreation industry improvement, including support for the pilot project being undertaken by key stakeholders such as the Australian Sports Commission and Australian Football League.	Low	10 years

### **Key Partners:**

- NTMO Recreation Committee
- Office of Sport and Recreation
- Local Councils in Northern Tasmania
- Peak, State and Regional Sport and Recreation Organisations

## Section 3 – Strategic Recreation Plan

<b><i>There are 16 strategies to increase funding opportunities:</i></b>			
	<b>Strategies &amp; Sub-Strategies</b>	<b>Priority</b>	<b>Commence within</b>
<b>5.1</b>	<b>Providing Advisory and Policy Support, including:</b>		
5.1.1	Authorising the NTMO Recreation Committee to provide an advisory service to the Office of Sport and Recreation in respect of recommendations for projects of regional significance and which apply for funding under State Government programs, including: Community Sport and recreation development, Facilities and Open Space, .and Sports Tasmania.  The development of policy and guidelines for this initiative should be completed before January 2001 and will need to take account of research material on the topic, existing policy positions, the roles of the NTMO Recreation Committee, the NTMO and local councils in such a scheme.	High	1 year
5.1.2	Developing a Regional Significance Classification System to identify, classify and prioritise for support regionally significant recreation and sport proposals.	High	1 year
<b>5.2</b>	<b>Assisting co-ordinate the submission of regional funding applications, including:</b>		
5.2.1	Facilitating grant submissions to State and Federal Governments for new and upgraded regional sport and recreation facilities and community sport and recreation development programs.	High	10 years
5.2.2	Facilitating the development and submissions of applications for regional sport and recreation project status in the Australian Sports Foundation program.	Moderate	10 years
5.2.3	Liaison / advising State Government regarding the timing of grant programs so as to ensure synchronised as much as possible with timing of Council budget allocations and the timing of local grant schemes.	Moderate	10 years
<b>5.3</b>	<b>Identification and improving access to funding sources, including:</b>		
5.3.1	Assisting the regional recreation and sport industry to identify and develop appropriate sport and recreation funding sources by providing an advisory and support service, such as preparation of submissions for any identified funding assistance from Local, State and Federal Governments and other philanthropic or commercial providers. Key stakeholders include: a) Local Councils. b) Regional Associations. c) Regionally significant Clubs and facility management groups.	High	1 year
5.3.2	Developing enhanced relationships with the Australian Sports Commission so as to identify and access funding opportunities from national funding programs and bodies.	High	3 years
<b>5.4</b>	<b>Initiating new funding arrangements, including:</b>		
5.4.1	Assisting State Government to investigate feasibility of providing a subsidy to the support workers of people with disabilities where they are required to access sport and recreation facilities i.e. 'card system' to ID concessions.	High	1 year
5.4.2	Assisting State Government to investigate feasibility of providing a further subsidy, to supplement that already provided through scholarship programs administered by the Tasmanian Sport and recreation Skill Centre, for coaches, officials, administrators, trainers participating in smaller sports and recreational pursuits to undertake accredited education and training programs.	High	3 years
5.4.3	Assisting State Government to investigate feasibility of providing a subsidy to equalise the cost of transporting animals and equipment across Bass Strait for all sport and recreation participants attending national competition, training and coaching programs.	High	3 years

## Section 3 – Strategic Recreation Plan

5.4.4	Encouraging the State Government to provide greater assistance to providers of commercially oriented sport entertainment, eg Northern Bombers, Launceston Tornados, at the state / regional level through existing funding programs, thus recognising the differing needs of these providers and helping to make the industry more vibrant and sustainable.	Moderate	3 years
5.4.5	Encouraging State Government to provide greater assistance to Active Australia commercial providers through existing funding programs where a community benefit can be demonstrated.	Moderate	3 years

### **Key Partners:**

- NTMO Recreation Committee
- Office of Sport and Recreation
- Australian Sports Commission
- Australian Sports Foundation
- Commonwealth Department of Environment, Sport and Territories
- Local Councils in Northern Tasmania
- Peak, State and Regional Sport and Recreation Organisations
- Commercial organisations in the industry
- Corporate organisations in the business sector

## Section 3 – Strategic Recreation Plan

*There are 30 strategies to achieve a common vision:*

REF	Strategies & Sub-Strategies	Priority	Commence within
<b>6.1</b>	<b>Adopting the Northern Regional Recreation Planning Project 2000 – Future Game Plans, including:</b>		
6.1.1	Finalising development and implementation of a cohesive Northern Regional Recreation Planning Project 2000 – Future Game Plans.	High	1 year
6.1.2	Working cooperatively with all identified stakeholders and partners, under the leadership of the NTMO Recreation Committee, to implement the recommendations of the approved Northern Regional Recreation Planning Project 2000 – Future Game Plans.	High	1 year
6.1.3	Working cooperatively with State Government to examine facility funding of regional sport and recreation including: a) Development of strategies and guidelines for hockey and athletics to assess future financial assistance. b) Schedule for the shared development and funding of major regional recreational facilities and infrastructure identified in Future Game Plans. c) Refer to attachment XXXXXXXX	High	10 years
6.1.4	Continuation of the role of the Office of Sport and Recreation in the Northern Tasmanian region providing strategic and operational services to the community and making available grant programs to assist development of community sport and recreation projects.	High	10 years
6.1.5	Regular reviews of Future Game Plans to assess progress, consult with the community and re-confirm, and if required establish, appropriate priorities and strategies. a) Monitor the outcomes of action taken on the Future Game Plans strategies and undertake a 'minor' annual review of priorities and evaluation of progress. b) Undertake a 'major' review and evaluation of the Future Game Plans strategy in 3 years.	Moderate	3 years
<b>6.2</b>	<b>Establishing Structures and Applying Resources for Implementation of Future Game Plans, including:</b>		
6.2.1	Continued operation of the NTMO Recreation Committee following: a) A review of the Terms of Reference. b) Establishment of a 'Regional Significance Classification System' to provide policies and guidelines for receiving submissions from sport and recreation stakeholders regarding projects and strategies to help build the industry and infrastructure in the region.	High	1 year
6.2.2	Employment of an Executive Officer for the NTMO Recreation Committee in Northern Tasmanian to provide support services to the industry including: a) Assist implementation of regional and local recreation plans and projects. b) Assist with the development of major facility management plans where appropriate. c) To assist develop strategies that encourage and improve participation in sport and recreation. d) Provide strategic planning and management advice on matters pertaining to sport and recreation. e) To identify funding opportunities from state and federal governments and corporations and assist in preparation of submissions. f) To assist in the development and co-ordination of major events, including feasibility, bid and event planning and presentation, risk management, implementation and review and evaluation. g) Provide easier and more integrated access to information on regional facilities and organisations in sport and recreation.	High	1 year

## Section 3 – Strategic Recreation Plan

6.2.3	Ensuring the NTMO Recreation Committee and the Office of Sport and Recreation work in partnership to establish a service agreement to ensure that all Future Game Plans and other projects that are regionally significant receive an appropriate level of governmental support.	High	1 year
6.2.4	Ensuring Local Councils continue to collaboratively support projects of regional significance, which fall within their regional jurisdiction.	High	10 years
6.2.5	Assisting and encouraging local municipalities which are undertaking local recreation planning to establish, where required, a 'peak body', incorporating their Council and the community sport and recreation stakeholders, or appropriate management groups, to support the implementation of their plans.	Moderate	10 years
<b>6.3</b>	<b>Collaboration and consultation in Regional, State and National initiatives involving recreation, including:</b>		
6.3.1	Assisting the completion of the 'Tasmanian Together' - "Tasmania's Social, Environmental and Economic Plan".	High	1 year
6.3.2	Encouraging the further development where required and adoption of policies and strategies amongst roads and transport stakeholders from Local and State Governments, to ensure that all new roads have provision for cycleways.	High	1 year
6.3.3	Working collaboratively with the Parks and Wildlife Service to generally improve access to crown lands for recreational purposes and improve management to take account of the diversity of recreational pursuits and specifically in respect of: <ul style="list-style-type: none"> <li>a) Development of a strategic framework for decision making in respect of visitor services to maximise tourist benefits of our parks and trails.</li> <li>b) Further external consultation in respect of management of parks and reserves.</li> <li>c) Development of Local Government Partnerships which will provide opportunity for greater involvement in the management of parks and reserves.</li> <li>d) The review and making contemporary of the legislative framework governing parks and reserves.</li> <li>e) Addressing the need for open space planning guidelines incorporating a modified recreation opportunity spectrum approach – assessing demands and opportunities based on biophysical, social and managerial characteristics or other appropriate planning open space planning methods.</li> </ul>	High	3 years
6.3.4	Recognising the jurisdiction and work of key partners / stakeholders in recreation and sport industry and committing to working collaboratively with them, including: <ul style="list-style-type: none"> <li>a) Forestry Tasmania</li> <li>b) Maritime and Safety Tasmania</li> <li>c) Tamar 2020</li> <li>d) Councils responsible Coastal Management Authorities such as Parks and Wildlife and Local Councils</li> <li>e) National Heritage Trust - Natural Resource Management groups.</li> <li>f) Other authorities delivering sustainable recreation management approaches as identified in Future Game Plans Report No.1 – Review of Regional Recreation Planning.</li> </ul>	High	3 years
6.3.5	Ensuring all Local Councils integrate the Future Game Plans policy framework and strategic planning approach for community sport and recreation services within respective Council Strategic Plans.	High	10 years

## Section 3 – Strategic Recreation Plan

6.3.6	Encouraging State and Federal Government Departments to achieve greater compliance of 'competitive neutrality' laws so as to ensure that commercial providers are able to remain in the industry on a 'level playing field' with facility providers, such as schools and councils; and registered training providers, where they are supported by government.	Moderate	1 year
6.3.7	Working collaboratively with the Department of Health and Human Services to generally increase the health benefits achieved in the community from physical activity in recreational and sporting pursuits and specifically to: a) Participate in consultations to develop a 10-year plan and strategic plans. b) Achieve complimentary Visions and Focus areas, such as: developing a quality culture within organisations and long term health and wellbeing gain approach through recreation and sport activity. c) Assisting the need to refocus the population regarding adopting preventative approaches and the need for individuals / communities to be more responsible for their own health and well being. d) Assisting improved consultation with local councils so as to identify, develop and establish models and mechanisms to support cross sector linkages and partnerships.	Moderate	3 years
6.3.8	Participation in consultation and planning projects such as Tasmania Together, Health and Community Services, Launceston Central Area Strategy 2000 – 2021 and Local Recreation Planning in Northern Tasmanian municipalities.	Moderate	10 years
<b>6.4</b>	<b>Development and implementation of Communication &amp; Marketing Strategies, including</b>		
6.4.1	Developing and distributing a quarterly newsletter on behalf of NTMO Recreation Committee and email listed stakeholders.	High	1 year
6.4.2	In collaboration with the Office of Sport and Recreation and sporting and recreation providers, assist implement a Marketing and Promotion Strategy to promote Active Australia and Get Active Tasmania in the post Olympics period, including: a) Encourage increased uptake of Active Australia provider status and the benefits associated with this given free (to providers) advertising campaign. b) Support community advertising campaign on television. c) Produce booklet of regional level sport and recreation providers and a 'call to action'. d) Web list and promote Regional and State level events at Tas Events On-line.	High	1 year
6.4.3	Developing a marketing strategy which highlights Northern Tasmania's many sport and recreation strengths and assets and subtly positions the region through the actions of the NTMO Recreation Committee and the acknowledgment of others.	Moderate	3 years
<b>6.5</b>	<b>Information and data management, including:</b>		
6.5.1	Establish regional level databases to include: organisations, events, event opportunities and facilities and provide the following: a) Through a database resource provide for industry stakeholders and the community easier and more integrated access to information on regional facilities and organisations in sport and recreation. b) To enable improved levels of service to be provided to respective industry clients. c) To assist achievement of strategic outcomes for information dissemination and communication, such as improved information products, more timely and accurate provision of information, consistent provision of information across the region.	High	1 year

## Section 3 – Strategic Recreation Plan

6.5.2	Ensuring the events database complements existing resources, such as Tas Events On-line, Examiner Community Info-Line, Launceston City Council, Gateway, Tourism Tasmania, Office of Sport and Recreation and elauceston, and encouraging the coordination of sport and recreation / cultural event programming and promotion so as to avoid clashes of events wherever possible.	Moderate	1 year
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### ***Key Partners:***

- NTMO Recreation Committee
- Office of Sport and Recreation
- Local Councils in Northern Tasmania
- Peak, State and Regional Sport and Recreation Organisations
- Parks and Wildlife Service
- Forestry Tasmania
- Department of Health and Human Services
- Marine and Safety Tasmania
- State Library of Tasmania

## Section 4 – Next Step - Implementation

### ***Implementing Future Game Plans***

Following the launch of the Future Game Plans reports (as a draft) on 25 August 2000, the efforts of the NTMO Recreation Committee must turn to the *Who, What, Where, When, How* of Future Game Plans.

Steps include:

- Appointment of a replacement Executive Officer.
- Planning for Action – NTMO Recreation Working Group to develop a brief Operational Plan.
- Confirm Prioritised Strategies for Year 1, Actions, Performance Indicators, and Executive and Organisational Responsibilities.
- Annual minor reviews and a major review after 3 years.

## Appendices

### *Appendix 1 - Identified Facility Funding Requirements for Northern Tasmania for next '10 years.'*

<b>Sport / Recreation</b>	<b>Facility</b>	<b>Cost</b>	<b>New</b>
<i>Aquatic Recreation / Swimming</i>	Indoor Aquatic Centre (Elphin)	\$15 million	Yes
<i>Athletics</i>	<p>Northern Tasmanian Athletic Centre.</p> <p>Maintain at current high standard. New surface required on track by 2010 (up to \$520,000). Currently Centre Managers are putting away \$10,000 pa and have \$30,000 at 2000.</p> <p>The NAC is still reducing a PBA Loan for the building of the facility and this will be complete by 2005.</p> <p>A new storage area for all Clubs is required in the short term as the existing shed has seen out its useful life. The intention is to build a storage facility equivalent to the size of a 4 car garage and to the same quality as the main Athletic complex (ie building blocks, flat zinc roof) (up to \$30,000).</p>	\$550,000	
<i>Golf</i>	Facility maintenance at the four 18 hole regional courses at Casino, Launceston, Mowbray and Riverside.	\$3 million	
<i>Hockey</i>	Maintain at current high standard	\$250,000	
<i>Indoor multi-sport event Venue A</i>	<p>Redevelopment and maintenance of Elphin Sports Centre. Redevelopment may include new stadium depending on needs. The ESC has an 'old' (circa 1965) and 'new' (1988) stadium. The following costed and uncostered maintenance / development requirements have been identified:</p> <ul style="list-style-type: none"> <li>➤ Fire hydrant main pipe is made of faulty PVC and has already burst 4 times - \$35,000</li> <li>➤ Refurbish old change rooms (mens only) - \$5,000</li> <li>➤ Drainage around new hall - \$15,000</li> <li>➤ Upgrade lighting in halls - both required to be done - Basketball requires 1200 lux for television, currently 350 lux at new stadium.</li> <li>➤ Roof leakages – prevailing weather conditions determine extent of problem. Access to roof is a problem. Old Hall has 22 leaks on one roof</li> <li>➤ Padding on permanent seating.</li> <li>➤ Replace bleacher seating with retractable electric operated seats – or maintenance of existing bleachers.</li> <li>➤ Electrical wiring of score boards in new hall requires regular upgrading (wiring) due to rising damp.</li> <li>➤ Need to replace old backboards (wooden) to glass.</li> <li>➤ Need to replace scoring systems in old hall.</li> <li>➤ PA system is inadequate.</li> <li>➤ Kiosk is basic as no cooking due to lack of ventilation.</li> </ul>	\$55,000 +	

## Appendices

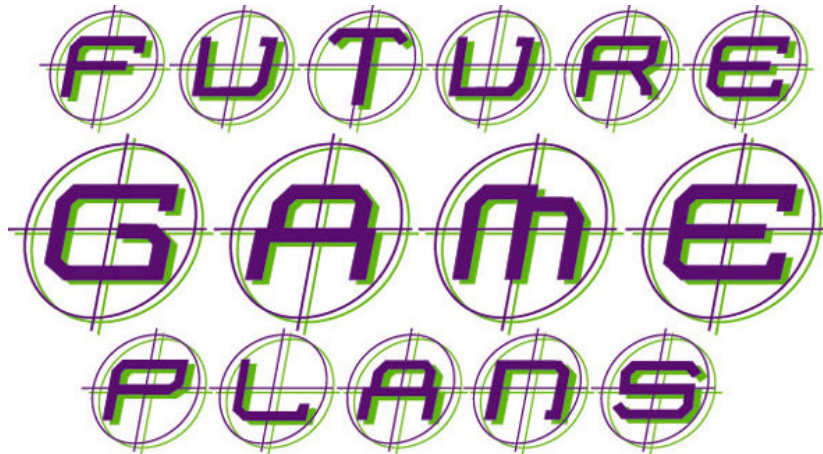
	<ul style="list-style-type: none"> <li>➤ Landscaping at the site is problematic. It poses a security, fire and graffiti risk. 5 users on the sites which are owned by the State or Council.</li> <li>➤ Insufficient car parking for ABA games. Parking at adjoining NTCA complex is poorly lit.</li> <li>➤ General maintenance – painting of external buildings.</li> <li>➤ An additional hall to present requirements may be required in the future.</li> </ul>		
<i>Indoor multi-sport event Venue B</i>	<p>Redevelopment and maintenance of Silverdome. Sport related maintenance includes:</p> <p>\$35,000 every 2 years for floor resurfacing</p> <p>\$12,000 every 2 years for lighting</p> <p>\$15,000 – To upgrade timing / scoring equipment</p> <p>\$5,000 – upgrade cycling equipment – tapes, pursuit lighting</p> <p>These figures do not include other generic maintenance of the venue of other requirements of the venue related to the conduct of events.</p>	\$255,000	
<i>Indoor multi-sport event Venue C</i>	<p>Launceston College – Volleyball,</p> <p>Re-development of office accommodation for Sport Administrators and expansion of the Strength and Conditioning Facility is proposed.</p>	\$400,000	
<i>Indoor multi-sport event Venue D</i>	<p>University of Tasmania (Football winter training for Mariners)</p> <p>Student Association is investigating development of a new multi-sport indoor facility, including aquatic pool. There is limited support for this on strategic planning grounds, given static enrolments at the Launceston Campus and the availability of existing indoor facilities on the same site, ie AMC pool, Mowbray pool.</p>	\$150,000	
<i>Indoor multi-sort event Venues – Miscellaneous</i>	<p>PCYC (Martial sports) Newstead College,</p> <p>Other significant community venues in the region include: , Scottsdale, Longford, Deloraine, YMCA (Kings Meadows).</p> <p>Significant school venues with community use include: St.Helens St.Marys, Whitemark, Exeter, Campbell Town,</p>	\$500,000	
<i>Lawn Bowls</i>	<p>Maintenance of playing facility only at Trevallyn &amp; Mowbray/Railway Clubs for Regional and State Championships. Does not include social amenities and capital equipment costs.</p>	\$1 million	
<i>Netball</i>	<p>Tasmanian Netball Centre – redevelopment and maintenance. Sprung floor stadium required to international standard.</p>	\$1.7 million	Yes
<i>Outdoor multi sport event</i>	<p>Completion of redevelopment of York Park:</p> <p>Estimated Costs (±20%) of other Potential Components of the project are:</p> <ul style="list-style-type: none"> <li>➤ Grandstand Function Area Fitout - \$525,000</li> </ul>	\$1.9 million	Yes

## Appendices

	<ul style="list-style-type: none"> <li>➤ Fangio Stand Foundations - \$500,000</li> <li>➤ Mobile Replay Screen Foundations - \$75,000</li> <li>➤ Light Tower No. 6. \$ 400,000</li> <li>➤ Cricket Wicket Tubs \$ 50,000</li> <li>➤ Refurbish Existing Buildings \$ 175,000</li> <li>➤ Lights to Existing Stands \$ 40,000</li> <li>➤ Surrounds Mower \$ 30,000</li> <li>➤ Design and PM Fees (5%) \$ 90,000</li> </ul> <p>Total estimated cost of the “extras” is therefore between 1.6 \$M and 1.9 \$M (±20%)</p>		
<i>Regional Recreation Venues</i>	Development and Redevelopment of multi-use outdoor/indoor facilities at Scottsdale, St.Helens, Deloraine, Hadspen, Legana, Whitemark, George Town, Longford	\$6 million	Yes
<i>Rowing</i>	Multi-use Club, Training and Rowing Facility at William Hart Dock on North Esk / Tamar Rivers	\$3.5 million	Yes
<i>Sport Administration</i>	Regional Sports House	\$500,000	Yes
<i>Sport Heritage</i>	Tasmanian Sport History Museum	\$500,000	Yes
<i>Soccer</i>	Development of regional junior / senior multi-use facilities	\$1 million	Yes
<b>Sub - Total</b>		<b>\$36.010 Million</b>	
<b>Sport / Recreation</b>	<b>Facility - Open Space</b>	<b>Cost</b>	<b>New</b>
<i>Aquatic Recreation</i>	Redevelopment of the Outdoor Aquatic Facility (Gorge)	\$500,000	Yes
<i>Community Playground</i>	Community Built Playground for region – Leatherman Approach to playground development.	\$300,000	Yes
<i>Equestrian</i>	Regional Indoor / Outdoor Facility Developments at Trevallyn, Inveresk and in the Northern Midlands / Meander Valley.	\$300,000	Yes
<i>Orienteering Venues</i>	On-going Facility Mapping of 3 national venues. Around \$15,000 per map every 3 years.	\$135,000	
<i>Outdoor Recreation</i>	Multi-purpose trails network in 6 to 8 municipalities. 230km of recreation trails (gravel quality). Costed at \$20 per square metre for 2 metre wide path development. Note: No land acquisition, infrastructure, economies of scale or labour market program and community support in this calculation.	\$8 million	Yes
<i>Parks &amp; Reserves – Municipal</i>	Maintenance and redevelopment of existing municipal parks so as to encourage use by children. Gorge, City Park, Punchbowl, 2 other suburban parks, Hadspen, Legana, Deloraine, Westbury.	\$4.5 million	Yes
<i>Parks &amp; Reserves – State</i>	Increased funding of infrastructure maintenance and further capital works by State Government in Northern Region. All parks and reserves are in rural municipalities	\$30-40 million	
<i>Shooting</i>	Further development of National Standard Rifle Free Range in Dorset	\$100,000	
<b>Total</b>		<b>\$79.845 million</b>	

## Appendices

### *Appendix 2 – Regional Significance Classification System*



Regional Significance Classification System

Developed by

Daniel Smedley

Executive Officer

Northern Tasmanian Municipal Organisation  
Recreation Committee

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